



February 24, 2011

BY EMAIL AND HAND

Ms. Eve Slattery
Dwyer & Collora, LLP
800 Atlantic Avenue
Boston, MA 02110

Mr. Brian Sullivan
Sloane & Walsh, LLP
Three Center Plaza
Boston, MA 02108

Re: Cambridge Health Alliance / Dr. Bharanidharan Padmanabhan:
Medial Staff Fair Hearing – January 5, 6, and 24, 2011

Dear Ms. Slattery and Mr. Sullivan:

Enclosed please find the report of the hearing committee in the above-referenced matter.

Sincerely,

Andrew M. Fuqua
Associate General Counsel

Enclosure

cc: Nancy Lian